

BAYSTATE MARY LANE HOSPITAL

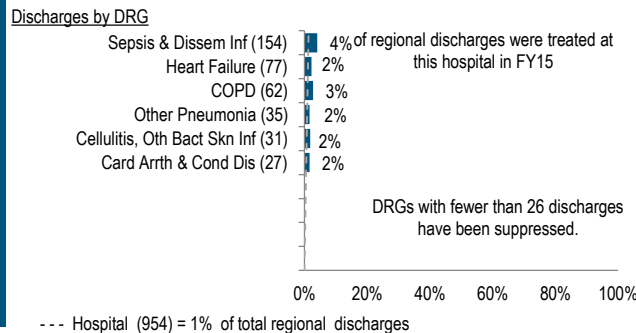
2015 Hospital Profile

Ware, MA
Community Hospital
Western Massachusetts

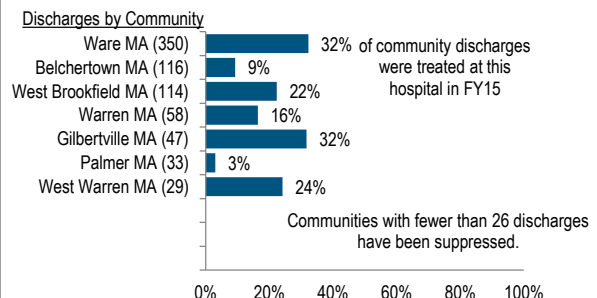
Baystate Mary Lane Hospital is a small, nonprofit community hospital located in the Western Massachusetts region, and is a member of Baystate Health. Between FY11 and FY15, inpatient discharges declined by 15.8%, while the median for similar hospitals decreased by 4.8%. Baystate Mary Lane Hospital reported a profit in FY15 after reporting a loss in both FY13 and FY14, with a total margin of 1.0% in FY15. Baystate Mary Lane Hospital merged with Baystate Wing Hospital effective 9/10/16 and closed its inpatient services.

At a Glance	Overview / Size	
	Hospital System Affiliation:	Baystate Health System
	Change in Ownership (FY11-FY15):	Not applicable
	Total Staffed Beds:	25, among the smallest acute hospitals
	% Occupancy:	28.5%, < cohort avg. (64%)
	Special Public Funding:	CHART^
	Trauma Center Designation:	Not Applicable
	Case Mix Index:	0.82, > cohort avg. (0.81); < statewide (1.00)
	Financial	
	Inpatient NPSR per CMAD:	\$7,780
Services	Change FY14-FY15:	-2.0%
	Inpatient:Outpatient Revenue in FY15:	15%:85%
	Outpatient Revenue in FY15:	\$18,430,548
	Change FY14-FY15:	3.0%
	Total Revenue in FY15:	\$28,445,000
	Total Surplus (Loss) in FY15:	\$293,000
	Payer Mix	
	Public Payer Mix:	62.8% (Non-HPP* Hospital)
	CY15 Commercial Relative Price:	1.00
	Top 3 Commercial Payers:	Blue Cross Blue Shield of MA Health New England Harvard Pilgrim Health Care
Quality	Utilization	
	Inpatient Discharges in FY15:	954
	Change FY14-FY15:	-2.1%
	Emergency Department Visits in FY15:	14,589
	Change FY14-FY15:	-3.9%
	Outpatient Visits in FY15:	17,488
	Change FY14-FY15:	-4.2%
	Quality	
	Readmission Rate in FY15:	14.4%
	Change FY11-FY15 (percentage points):	2.4%
	Early Elective Deliveries Rate (Jan 2015-Jun 2016):	Not Available

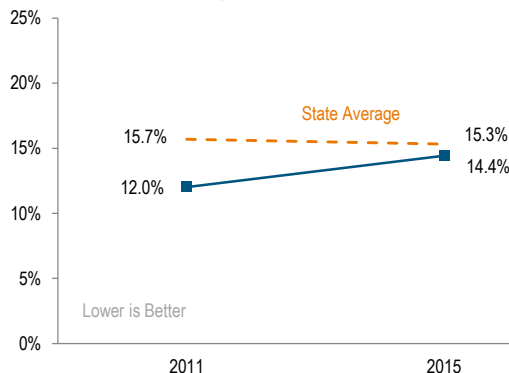
What were the most common inpatient cases (DRGs) treated at the hospital in FY15? What proportion of the region's cases did this hospital treat for each service?



Where did most of the hospital's inpatients reside? What proportion of each community's total discharges was attributed to this hospital?



What proportion of adult patient discharges from this hospital resulted in a readmission at any hospital within 30 days, and how does this compare to the state average?



How many central line-associated blood stream infections (CLABSI), catheter-associated urinary tract infections (CAUTI), and surgical site infections (SSI) after colon surgery did patients get at this hospital compared to what was expected based on the hospital's characteristics and case mix?

Data is not available for these measures.

2015 HOSPITAL PROFILE: BAYSTATE MARY LANE HOSPITAL

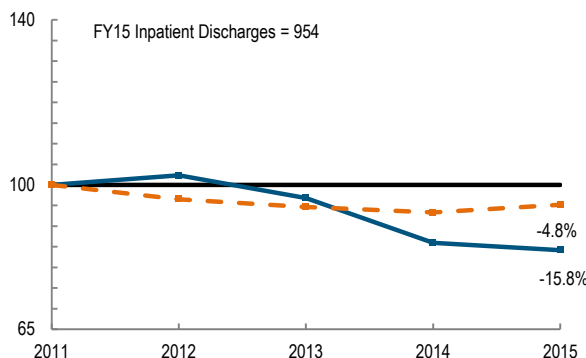
Cohort: Community Hospital

Key:

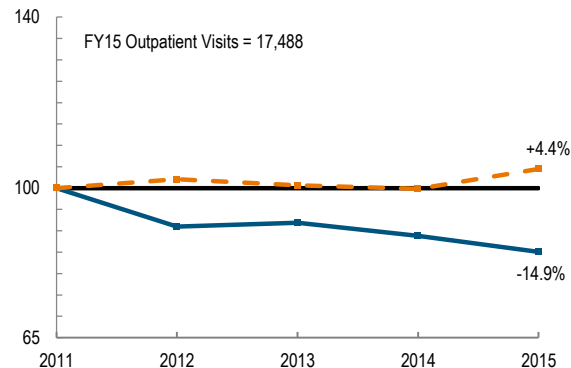


Utilization

How has the volume of the hospital's inpatient discharges changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

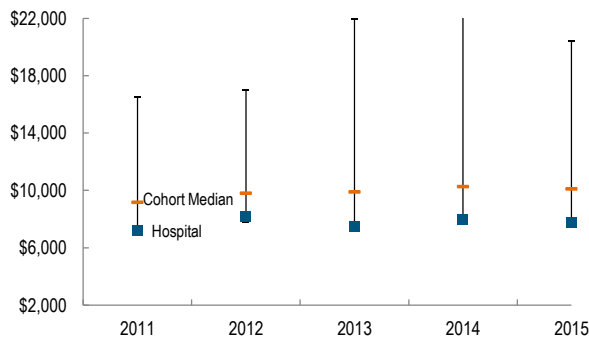


How has the volume of the hospital's outpatient visits changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)

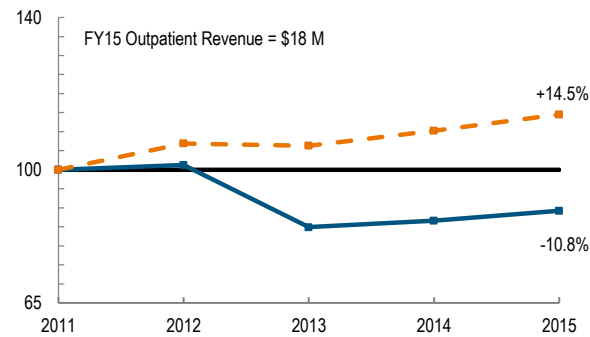


Patient Revenue Trends

What was the hospital's net inpatient service revenue per case mix adjusted discharge between FY11 and FY15, and how does this compare to the hospital's peer cohort median?



How has the hospital's total outpatient revenue changed compared to FY11, and how does this compare to the hospital's peer cohort median? (FY11=100)



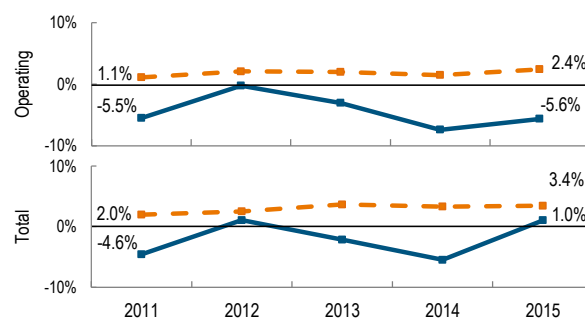
Financial Performance

How have the hospital's total revenue and costs changed between FY11 and FY15?

Revenue, Cost, & Profit/Loss (in millions)

FY	2011	2012	2013	2014	2015
Operating Revenue	\$ 30	\$ 30	\$ 26	\$ 26	\$ 27
Non-Operating Revenue	\$ 0	\$ 0	\$ 0	\$ 0	\$ 2
Total Revenue	\$ 30	\$ 30	\$ 26	\$ 26	\$ 28
Total Costs	\$ 31	\$ 30	\$ 26	\$ 28	\$ 28
Total Profit (Loss)	\$ (1.4)	\$ 0.3	\$ (0.6)	\$ (1.5)	\$ 0.3

What were the hospital's total margin and operating margins between FY11 and FY15, and how do these compare to the hospital's peer cohort medians?



For descriptions of the metrics, please see the technical appendix.

[^] For more information on Community Hospital Acceleration, Revitalization and Transformation (CHART) special funding, please contact the Health Policy Commission (HPC).

* High Public Payer Hospitals (HPP) receive a minimum of 63% of gross patient service revenue from public payers.